



FROM THE PRESIDENT AND CHAIRMAN

In the fall of 2017, the
American Museum of Natural
History made two exciting
announcements which are, in
some ways, emblematic of the
institution's work and focus
today, as we look to our 150th
anniversary in 2019.

First, on September 25, 2017, in an inspiring ceremony with Native representatives from both local and Northwest Coast communities, we announced that the

historic Northwest Coast Hall, the Museum's first permanent gallery and first cultural hall, will undergo a major restoration. Notably, the restoration is being done in close collaboration with First Nations communities and will be co-curated by Museum curator Peter Whiteley and Nuu-Chah-Nulth artist and cultural historian Haa'yuups (Ron Hamilton). Following the announcement, the Museum hosted a convening of Native scholars, curators, artists, conservators, and experts, as we began planning for a restoration that will not only refresh the Hall and conserve its magnificent objects, but also reflect the current voices and

experiences of the living communities that the Hall celebrates.

The Northwest Coast Hall project is a central component of an institution-wide increased focus on diversity, equity, and inclusion. In early 2018, the Board of Trustees formally adopted a statement articulating our values on diversity and inclusion. The Museum has strengthened efforts to increase diversity on the Board and in recruiting, and the management staff received implicit bias training. As part of this effort, the Museum is also addressing the topic of cultural representation and, where exhibits may

be out-of-date or reflect the bias and stereotypes of past eras, the Museum is endeavoring to address these. Thus, new interpretation was developed for the "Old New York" diorama. Similarly, at the request of Mayor de Blasio's Commission on Statues and Monuments, the Museum is currently developing new interpretive content for the City-owned Theodore Roosevelt statue on the Central Park West plaza.

Our second big event in fall 2017 was the announcement of the complete renovation of the long-beloved Gems and Minerals Halls. The newly named Allison and Roberto Mignone Halls of Gems and Minerals will showcase the Museum's dazzling collections and present the science of our Earth in new and exciting ways. The Halls will also provide an important physical link to the Gilder Center for Science, Education, and Innovation when that new facility is completed, vastly improving circulation and creating a more coherent and enjoyable experience, both intellectually and practically, for our millions of annual visitors.

Of course, preparations for the Gilder
Center continued and in December 2017,
the Museum received approval from the
New York City Department of Parks and
Recreation on the Environmental Impact
Statement, the project's last regulatory
hurdle. This followed unanimous approval
from the Landmarks Preservation
Commission, near-unanimous approval from
Community Board 7, and hundreds of public,
community, and City meetings over two
years. As had been anticipated, a local group
sued the Museum, and we ended the fiscal
year preparing for litigation, even while preconstruction continued.

The report that follows details the many other initiatives and milestones of the year, too many to enumerate here. Among the highlights, though, are our Explore21

expeditionary initiative, which traveled to Transylvania under Macaulay Curator in the Division of Paleontology Mark Norell to study dinosaurs and pterosaurs. The Richard Gilder Graduate School conferred Ph.D. and Masters of Arts in Teaching degrees, as well as honorary doctorates on exobiologist Andrew Knoll and philanthropists David S. and Ruth L. Gottesman. Visitors continued to flock to the Museum to enjoy the Mummies, Our Senses, and Unseen Oceans exhibitions. The Gottesman Hall of Planet Earth received important updates, including a magnificent new Climate Change interactive wall. And farther afield, in Columbus, Ohio, COSI opened the new AMNH Dinosaur Gallery, the first Museum gallery outside of New York City, in an important new partnership.

All of this is testament to the public's hunger for the kind of science and education the Museum does, and the critical importance of the Museum's role as a trusted guide to the science-based issues of our time.

It is an exciting and profound time for the Museum, as we stand on the threshold of our 150th anniversary and plan for the Gilder Center. We thank you for your interest and support and look forward to sharing the milestones ahead with you.

Lewis W. Bernard

Ela V Tutter

Chairman

Ellen V. Futter President SCIENCE

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SCIENCE

EXPEDITIONS: Adding to Scientific Knowledge and Collections CONTINENTS COUNTRIES U.S. STATES SELECT EXPEDITIONS FROM FY2018 Canada Peter M. Whiteley Canada Melanie J. Hopkins ANTHROPOLOGY CENTER FOR BIODIVERSITY AND CONSERVATION INVERTEBRATE ZOOLOGY PALEONTOLOGY PHYSICAL SCIENCES SACKLER INSTITUTE OF COMPARATIVE GENOMICS Mexico Edward Myers VERTEBRATE ZOOLOGY * Richard Gilder Graduate School Student or Postdoctoral Fellow Mexico Charles S. Spencer Cuba George Amato + Explore21 Expedition Belize Frank T. Burbrink, Neil Duncan, Eleanor Hoeger, Melissa Ingala*, Ana Pavan, Nancy B. Simmons, Kelly Speer* UNITED STATES Panama Rae Wynn-Grant Peter M. Whiteley Alaska French Guiana Pio Colmenares James M. Carpenter, Amv Davidson Jerome G. Rozen, Corey Smith Arizona Ecuador Alejandro Arteaga Jon Merwin, Kaiya Provost*, Brian T. Smith Paul Nascimbene Peru John J. Flynn, Rodolfo Salas-Gismondi, Julia Teiada-Lara* Nicholas Tailby* California Richard Baker, John Gatesy David Hurst Thomas Tahiti Eleanor J. Sterling Eleanor J. Sterling Neil H. Landman, James Witts* Nevada Ned Horning ● Jon Merwin, Kaiya Provost*, Brian T. Smith Argentina Felicity Arengo Peter M. Whitelev Peter Capainolo Mark E. Siddall, Michael Tessler* Nicholas Tailby* Neil H. Landman, James Witts* South Dakota ● Jon Merwin, Kaiya Provost*, Brian T. Smith Utah Melanie J. Hopkins Lucas Moreira*, Paul Sweet Washington, D.C. Peter M. Whiteley ● Jianye Chen*, Alexandra Fernandes, John J. Flynn, Camille Grohe*, Neil H. Landman, Octavio Mateus, Carl Mehling, Mark A. Norell, Emanuel Tschopp, Z. Jack Tseng Antarctica Jin Meng Lucas R. Moreira*, Paul Sweet



COLLECTIONS

34,158,257

SPECIMENS AND ARTIFACTS

27,089

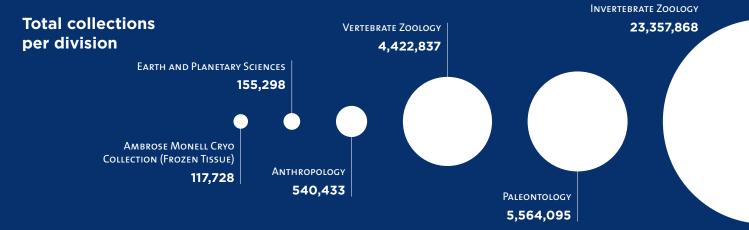
COLLECTION ITEMS ADDED

11,621

COLLECTION ITEMS LOANED

1,187

VISITING SCHOLARS HOSTED



RESEARCH HIGHLIGHTS:

Select Publications Across **Five Divisions**

MORE THAN SCIENTIFIC PUBLICATIONS

COMPREHENSIVE TREE OF LIFE FOR MALARIA PARASITES BY MUSEUM SCIENTISTS

MUSEUM AMBER SPECIMEN FOUND TO CONTAIN THE FIRST FOSSIL EVIDENCE THAT TICKS FED ON DINOSAURS

FEBRUARY 2018

DECEMBER 2017

Deadly Fungus May Be Infecting Snakes Worldwide

FRANK T. BURBRINK Associate Curator

The Giant North

It's Actually Seven

Different Species

LORENZO PRENDINI

American Vinegaroon?

New research suggests that a fungal disease caused by Ophidiomyces ophiodiicola can affect snake species worldwide.

FEBRUARY 2018



Even Cheetahs' Ears Are Built for Speed

CAMILLE GROHÉ Research Associate

JOHN J. FLYNN

Dean of the Richard Gilde Graduate School and Frick Curator of Fossil Mammals

JULY 2017

Three New "Club-tailed" Scorpions Identified

LAUREN ESPOSITO

CUNY-Richard Gilder Graduate School Alumna

LORENZO PRENDINI Curator



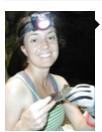
Widely Used DNA Analysis Misses Microbial Species, Study Finds

MICHAEL TESSLER

h.D.-degree Candidate, ichard Gilder Graduate School

MERCER R. BRUGLER

AUGUST 2017



Fast-flying Bats are Split by Ocean Channel

KELLY SPEER

Researchers Recover an Ancient Nova

MICHAEL M. SHARA

SEPTEMBER 2017



Early Trilobites Had Stomachs, New Fossil Study Shows

MELANIE J. HOPKINS

OCTOBER 2017

New Study Shows "Solitary" Pumas are Social Over Meals

ANTHONY CARAGIULO

Operations, Sackler Institute for

A New Approach to Combating Illegal Wildlife Trafficking

MARY E. BLAIR

Director, Biodiversity Informatics Research Center for Biodiversity and Conservation

ELEANOR J. STERLING

Jaffe Chief Conservation Scientist

Director, Conservation Genomics, Sackler Institute for Comparative Genomics

NOVEMBER 2017



Extinct Gliding Mammal Changes Our Thinking About Ear Evolution

DECEMBER 2017



99-Million-Year-Old Amber Contains First

Evidence That Ticks Fed on Dinosaurs

A tick from the Cretaceous period, found preserved in a

evidence that the ectoparasites fed on dinosaur blood.

Museum amber specimen with a feather, is the first fossil

DECEMBER 2017

Research Fellow

RICARDO PÉREZ-DE LA FUENTE

155-Million-Year-Old Fossil Holds Clues About Land Animals Transition Back to Sea

GABRIEL BEVER

MARK A. NORELL

DAVID A. GRIMALDI

Curator



OCTOBER 2017

Catching the First Gravitational Waves from Neutron Stars

MICHAEL M. SHARA Curator

Scientists have detected a spectacular collision of two neutron stars some 130 million light years away via gravitational waves and light—the first-ever cosmic event observed in this way.

DECEMBER 2017



Macaulay Curator of Paleontology

MICHAEL J. NOVACEK

Senior Vice President and Provost of Science

DANIEL BARTA

Ph.D.-degree Candidate, Richard Gilder Graduate School

JUNE 2018

New Dinosaur Named for Yeti of Mongolian Mythology

Columbia-Richard Gilder Graduate School Ph.D. Alumnus

MARK A. NORELL

New Species of Snail-Eating Snake Discovered in Ecuador and Peru

Alejandro Arteaga

Ph.D.-degree Candidate, Richard Gilder Graduate School

A New Way to Study **Extinct Animal Diets**

Julia Tejada-Lara

Columbia-Richard Gilder Graduate School Ph.D. Candidate

JOHN J. FLYNN

Dean of the Richard Gilder Graduate School and Frick Curator of Fossil Mammals

New Model Predicts Cells That "Eat" Other Cells

JOHN BURNS

Research Scientist, Sackler Institute for

ALEXANDROS PITTI

Eunsoo Kim



Leeches' Blood Meals Can Be Used to Track Regional Biodiversity

MICHAEL TESSLER

Ph.D.-degree Candidate,
Richard Gilder Graduate School

MARK E. SIDDALL

REBECCA HERSH

Visiting Scientist, Sackler Institute for Comparative Genomics

Fossil Brain Case Reveals New **Insights About Ancient Shark**

ALLISON BRONSON

Ph.D.-degree Candidate, Richard Gilder Graduate School

Carnivora Skull Shape

Just Diet

7. JACK TSENG

Research Associate

JOHN J. FLYNN

Dean of the Richard Gilde Graduate School and Frick Curato

Depends on More Than

JOHN G. MAISEY

Herbert R. and Evelyn Axelrod

APRIL 2018

Alga? Squid? Rare Ancient Fossil Finally Identified as a Ray

ALLISON BRONSON

Ph.D.-degree Candidate, Richard Gilder Graduate School

JOHN G. MAISEY

Herbert R. and Evelyn Axelrod

MAY 2018

MARCH 2018



Does Green Blood Give Some Lizards an Edge?

SUSAN L. PERKINS

New Tools for Monitoring Arctic Wildlife

ROBERT ROCKWELL

MAY 2018

Study Finds Some Malaria Parasites May Need New Names

SPENCER GALEN

Ph.D.-degree Candidate, Richard Gilder Graduate School

SUSAN L. PERKINS Curator

JANUS BORNER Postdoctoral Fellow

A team of researchers led by Richard Gilder Graduate School Comparative Biology Ph.D.degree candidate Spencer Galen discovered the deadly malaria genus *Plasmodium* includes several distantly related groups.

6 AMERICAN MUSEUM OF NATURAL HISTORY

CURATORS AND DIRECTORS

MICHAEL J. NOVACEK, Senior Vice President and Provost of Science
JOHN J. FLYNN, Dean of the Richard Gilder Graduate School

SCOTT A. SCHAEFER, Dean of Science for Collections, Exhibition, and Public Understanding of Science

DIVISION OF ANTHROPOLOGY

Alex de Voogt
Ashley S. Hammond
Laurel Kendall, Division Chair
Charles S. Spencer
David Hurst Thomas
Peter M. Whiteley



NEW CURATOR
Ashley S. Hammond

Ashley Hammond works on the fossil record for hominoid (ape and human) evolution in East Africa.

DIVISION OF INVERTEBRATE ZOOLOGY

James M. Carpenter, Peter J. Solomon Family Curator, Division Chair

Robert DeSalle

David A. Grimaldi

Cheryl Y. Hayashi

Eunsoo Kim

Susan L. Perkins

Lorenzo Prendini

Estefanía Rodríguez

Jerome G. Rozen

Mark E. Siddall

Ward C. Wheeler

DIVISION OF PALEONTOLOGY

John J. Flynn, Frick Curator of Fossil Mammals

Melanie J. Hopkins

Neil H. Landman

John G. Maisey, Herbert R. and Evelyn Axelrod Research Curator

Jin Meng

Mark A. Norell, Macaulay Curator, Division Chair

Michael J. Novacek

DIVISION OF PHYSICAL SCIENCES

Department of Astrophysics

Mordecai-Mark Mac Low

Rebecca Oppenheimer

Michael M. Shara

Department of Earth and Planetary Sciences

Denton S. Ebel, Division Chair

Nathalie Goodkin

George E. Harlow

James D. Webster

NEW CURATOR Nathalie Goodkin

Nathalie Goodkin's research uses coral geochemistry to reconstruct ocean-atmosphere interactions, climate behavior, and pollution histories over the past 500 years.

DIVISION OF VERTEBRATE ZOOLOGY

Department of Herpetology

Frank T. Burbrink

Christopher J. Raxworthy

Department of Ichthyology

Scott A. Schaefer

John S. Sparks

Melanie L. J. Stiassny, Herbert R. and Evelyn Axelrod Research Curator

Department of Mammalogy

Ross D.E. MacPhee

Nancy B. Simmons

Robert S. Voss

Department of Ornithology

George F. Barrowclough

Joel L. Cracraft, Lamont Curator, Division Chair

Brian T. Smith

CENTER FOR BIODIVERSITY AND CONSERVATION

Ana Luz Porzecanski, Director

Eleanor J. Sterling,
Jaffe Chief Conservation Scientist

HAYDEN PLANETARIUM

Neil deGrasse Tyson, Frederick P. Rose Director

SACKLER INSTITUTE FOR COMPARATIVE GENOMICS

Cheryl Y. Hayashi, Leon Hess Director of Comparative Biology Research

SOUTHWESTERN RESEARCH STATION

Geoffrey Bender, Director

RESEARCH LIBRARY

Thomas Baione, Harold Boeschenstein Director



Richard Gilder Graduate School Commencement

September 27, 2017

Honorary degrees were awarded to Andrew H. Knoll, an expert in the early evolution of life and Earth's environmental history, professor at Harvard, and curator of the paleobotanical collection at the Harvard University Botanical Museum, and to Ruth L. Gottesman and David S. Gottesman, a Museum Trustee, each for their roles as champions of science and science education. Three students from the Ph.D. program were awarded doctoral degrees and 13 received their Master of Arts in Teaching (MAT) in Earth Science degrees.

2017 RICHARD GILDER GRADUATE SCHOOL GRADUATES

PH.D. IN COMPARATIVE BIOLOGY

MICHAEL TESSLER

"Advancing Leech Comparative Biology Through Methodological Innovations"

Advisor: Mark E. Siddall Co-Advisor: Robert DeSalle

Amber Elizabeth Paasch

"Physiological and Genomic Characterization of Phagocytosis in Green Algae"

Advisor: Eunsoo Kim

ZACHARY THOMAS CALAMARI

"Investigating the Homology of Ruminant Cranial Appendages"

Advisor: John J. Flynn Co-Advisor: Nancy B. Simmons

MASTER OF ARTS IN TEACHING (EARTH SCIENCE)

CHASE ELLIOT BALDWIN

KRISTINA ROSE COKER

DEION A. DESIR

DEBORAH FISHBECK

Donna Radha Gangadeen-Ramsahai

Aline Graziele Gjelaj

LEWIS NATHAN JONES

ALEJANDRO AMINADAB MUNDO

OLIVIA GRACE NELSON

Amanda Ruth Nowicki

ILIYA NADEZHDA SMITHKA

NAKITA GAETANE VANBIENE

CHELSEA ALEXANDRA VASQUEZ



During his time at the Richard Gilder Graduate School, Ph.D. graduate Michael Tessler received a National Science Foundation Grant (NSF) to conduct research in China and accompanied Museum Curator Mark E. Siddall on a Constantine S. Niarchos Expedition to Cambodia to study how leeches blood meals could be used to track mammal species. Along with Siddall and other Museum colleagues, Tessler described a new leech species, named *Chtonobdella tanae* in honor of author Amy Tan.

8 AMERICAN MUSEUM OF NATURAL HISTORY

PROGRAM HIGHLIGHTS:

Exploring Cutting-Edge Science, Celebrating Cultures 5,000

ESTIMATED VISITORS WATCHED THE SOLAR ECLIPSE ON AUGUST 21, 2017, FROM THE MUSEUM'S ARTHUR ROSS TERRACE

90,000+

STUDENTS IN NEW YORK CITY PUBLIC SCHOOLS REACHED THROUGH URBAN ADVANTAGE



Urban Advantage

In 14 successful years, the Urban Advantage Program, a public-private partnership of the New York City Department of Education and a Museum-led consortium of eight institutions including the New York Hall of Science, the Bronx Zoo, the New York Aquarium, the New York Botanical Garden, the Brooklyn Botanic Garden, the Queens Botanical Garden, and the Staten Island Zoo. has served more than 2,000 teachers and more than 395,000 students in public middle schools across New York City. This academic year, the program reached more than 90,000 students and 879 teachers at 295 schools, as the number of schools that include students and teachers from sixth, seventh, and eighth grades increased.

AUGUST 21, 2017



2017 SOLAR ECLIPSE

On August 21, a total solar eclipse darkened the skies over the United States from Oregon to South Carolina. An estimated 5,000 spectators gathered on the Museum's Arthur Ross Terrace to watch the peak of totality (over 70 percent coverage) pass over New York City at 2:44 pm. The Museum also hosted a free live broadcast of the event from NASA inside the Rose Center for Earth and Space.

SEPTEMBER 23-OCTOBER 15, 2017

RHODA AND THE FOSSIL HUNT: AN OPERA FOR FAMILIES

On Site Opera Company presented a series of site-specific performances in the Hall of Saurischian Dinosaurs based on the real-life experiences of Rhoda Knight Kalt and her grandfather Charles R. Knight, the famous naturalist illustrator.

OCTOBER 16, 2017

ENDURANCE WITH SCOTT KELLY

Retired NASA astronaut Scott Kelly accumulated 520 days living in space over four space flights, a record at the time in 2015. In this Frontiers Lecture with Frederick P. Rose Director of the Hayden Planetarium Neil deGrasse Tyson, Kelly shared a glimpse of life in space and the extreme challenges of long-term spaceflight.

OCTOBER 19-22, 2017



THE MARGARET MEAD FILM FESTIVAL: ACTIVATE

This year's festival included the world premiere of Robert Lewis' *Lunar Tribute*, featuring a conversation with astronaut Charlie Duke. The 2017 Margaret Mead Filmmaker Award was awarded to Indigenous filmmaker Warwick Thornton for his film *We Don't Need a Map*.

DECEMBER 30, 2017



KWANZAA 2017

The Museum's annual Kwanzaa festival featured gospel-infused tunes from The Persuasions and performances by the Brooklyn United Marching Band and Vy Higginsen's Sing Harlem Choir. The festivities were hosted by Linda H. Humes, scholar and storyteller.



Five Years of NYC Science Mentoring Consortium

Since the Museum and the Pinkerton Foundation launched the NYC Science Mentoring Consortium in 2013 to expand its innovative Science Research Mentoring Program (SRMP), the program has served high school students across six local science-focused institutions, including the Lamont-Doherty Earth Observatory at Columbia University, the NOAA Center for Remote Sensing and Earth Systems (CREST) at City College, and Wave Hill. In 2018, 100 students presented findings from research projects at the Museum's 4th Annual Student Research Colloquium.

JANUARY 12, 2018



EDUCATORS' EVENING: OUR SENSES

More than 500 teachers attended this after-hours professional development program for the special exhibition *Our Senses*. Curator in the Division of Invertebrate Zoology Robert DeSalle, who curated the exhibition, oriented teachers with an introductory lecture, and Museum scientists shared information about current research and other Museum programs.

FEBRUARY 13, 2018

ASIMOV: ARTIFICIAL INTELLIGENCE

A panel of experts led by Frederick P. Rose Director of the Hayden Planetarium Neil deGrasse Tyson discussed the possibilities and consequences of A.I. Panelists included Google's John Giannandrea; iRobot Corporation and CyPhy Works' Helen Greiner; IBM's Ruchir Puri; Massachusetts Institute of Technology's Max Tegmark; and the University of Michigan's Michael P. Wellman.

MARCH 24, 2018



SUN-EARTH DAY

Visitors explored the special relationship between the Earth and the Sun at this day-long festival in the Cullman Hall of the Universe featuring hands-on activities and a 3D presentation in OpenSpace in the LeFrak Theater with Director of Astrovisualization Carter Emmart.

FEBRUARY 11, 2018



HACKATHON: HACK THE DEEP

The Museum's fourth annual hackathon "demo day" featured a collaboration among technologists, hackers, and Museum scientists, who explored the ways digital applications can transform and visualize the Museum's collections and data over the course of 24 hours.

MARCH 2, 2018

OCEAN LUMINARIES

Museum scientists, artists, oceanographers, and entrepreneurs convened under the blue whale in the Milstein Hall of Ocean Life for an evening of discussions and performances to kick off the special exhibition *Unseen Oceans* and illuminate cutting-edge marine research. Speakers included Kelly Benoit-Bird, Sylvia Earle, Estefanía Rodríguez, Mark Siddall, John Sparks, Rashid Sumaila, and Tierney Thys.

APRIL 22, 2018



EARTHFEST

Artists and scholars joined Museum scientists for a series of tours, performances, and conversations focused on the conservation and appreciation of the planet. Programs included a performance of composer John Luther Adams' Become Ocean by the Chelsea Symphony Orchestra and an interactive dance by the troupe Pilobolus under the blue whale.

EXHIBITION

EXHIBITION HIGHLIGHTS:

Scientific Storytelling in Three Dimensions

5

EXHIBITIONS OPENED ONSITE

12-FOOT-TALL AMETHYST GEODE WENT ON TEMPORARY VIEW IN THE MUSEUM'S GRAND GALLERY

1

INTERACTIVE GALLERIES SHOWCASED IN THE SPECIAL EXHIBITION OUR SENSES: AN IMMERSIVE EXPERIENCE

JUNE 24, 2017-JUNE 16, 2019



INSIDE VOI

Inspired by the popular Museum exhibition *The Secret World Inside You*, this exhibition introduced visitors to the world of microbes and how they affect our health and well-being.

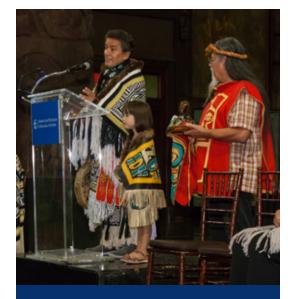
OCTOBER 7, 2017-MAY 28, 2018



20th Anniversary

THE BUTTERFLY CONSERVATORY: TROPICAL BUTTERFLIES ALIVE IN WINTER

Celebrating its 20th year at the Museum, this popular attraction is an annual favorite visited by millions of children and adults. The Museum honored longtime vivarium volunteers who began volunteering at the exhibition when it first opened in 1998.



Updates to the Northwest Coast Hall

Announced September 25, 2017

On September 25, 2017, the Museum launched a multi-year project to update, restore, and conserve the historic Northwest Coast Hall and to enrich the interpretation of the gallery's outstanding exhibits, working with Pacific Northwest Coast communities. Attendees at the announcement included members of the Haida, Kwakwaka'wakw, Nuuchah-nulth, and Tlingit communities, who were welcomed by members of the Shinnecock Nation of eastern Long Island.

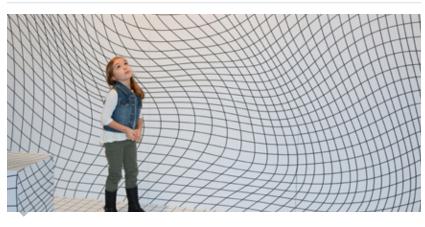


Allison and Roberto Mignone Halls of Gems and Minerals

Announced October 16, 2017

On October 16, 2017, the Museum announced that the Halls of Gems and Minerals will undergo a complete redesign to transform the 11,000-squarefoot space into a gleaming showcase for its world-renowned collection. The redesigned halls will be named for Roberto and Allison Mignone, longstanding Museum supporters and volunteers. Roberto Mignone currently serves as a Museum Trustee, and Allison Mignone is the Vice Chair of the Museum's Campaign. The event included the unveiling of a 12-foot-tall, sparkling amethyst geode from Uruguay—one of the world's largest.

NOVEMBER 20, 2017-JANUARY 2, 2019



OUR SENSES: AN IMMERSIVE EXPERIENCE

Our Senses featured 11 interactive galleries designed to test perceptions and illuminate the complex relationships between sensing and perceiving. A live presenter invited visitors to discover how senses evolved and what is unique about human perception—including that we are the only species that creates imaginary sensory experiences and shares them with others through language.

OPENED MARCH 12, 2018



LINSEEN OCEANS

Unseen Oceans delved into how new technologies like robotics and satellite monitoring are being used by scientists to reveal once-hidden marine species and explore remote, inhospitable areas. The exhibition featured immersive exhibits such as a 180-degree, high resolution screen with animations of marine giants, and an interactive submersible that allowed visitors to virtually navigate seamounts.

OPENED MAY 17, 2018



PUEBLO BONITO: TRADING TREASURE; TRADING IDEAS

A new exhibit case in the Grand Gallery provided a window into the world and commerce of the Ancestral Puebloans who lived in New Mexico's Chaco Canyon from AD 850 to 1140, through a selection of rare objects from the Museum's archaeological collection. The exhibit was produced with the Museum Anthropology Master of Arts Program offered jointly by Columbia University and the American Museum of Natural History and in consultation with Brian Vallo (Acoma Pueblo), Native consultant and director of the Indian Arts Research Center (IARC) of the School for Advanced Research, and Stephanie Riley (Acoma Pueblo), registrar for cultural projects at the IARC.

REPORT OF THE CHIEF FINANCIAL OFFICER

Fiscal year 2018 marked another year of solid financial performance and growth in the Museum's net assets.

Due to continued strength in fundraising and attendance as well as ongoing financial discipline, the Museum generated positive net unrestricted operating revenues of \$126,283 in fiscal year 2018. This positive outcome was the net result after transfers of designated contributions and other revenues to plant and long-term investments.

The Museum's net assets increased by \$32.3 million, from \$1,037.8 million to \$1,070.1 million, during fiscal year 2018. Over the last six fiscal years, the Museum's net assets increased by \$387.7 million, or 57%, due to consistently strong Museum operations, continued strength in fundraising, endowment appreciation, and restructuring of the Museum's long-term debt, as well as reductions in the Museum's liabilities for postretirement healthcare.

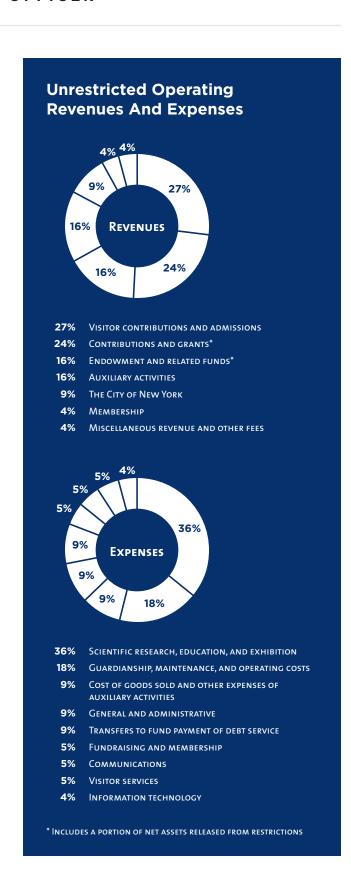
UNRESTRICTED OPERATING RESULTS

During fiscal year 2018, the Museum's annual Unrestricted Operating Revenues and Support increased by \$3.7 million, from \$192.1 million to \$195.8 million. Annual Unrestricted Operating Expenses, together with transfers, also increased by \$3.7 million, from \$192.0 million to \$195.7 million for the same period, resulting in net unrestricted operating revenue and support of \$126,283 during fiscal year 2018.

The Museum continued to receive substantial operating and programmatic support from Trustees, other individuals, foundations, and corporations, as well as the City of New York, the State of New York, and the federal government. During fiscal year 2018, contributions and grants used to fund Museum operations, including a portion of net assets released from restrictions, totaled \$47.6 million. Additionally, the Museum received unrestricted operating support from the City of New York, including funding for certain energy and pension costs, totaling \$17.3 million. The City of New York also provided capital support to the Museum (see "Capital Expenditures").

CAPITAL EXPENDITURES

In fiscal year 2018, the Museum invested \$33.0 million to fund priority capital improvement projects to meet infrastructure and security needs as well as permanent exhibition hall renovations and new





scientific facilities. As in the past, the Museum funded its capital improvements from a variety of sources, including the City of New York, State of New York, private donations, and the Museum's endowment.

The Museum recognized non-cash depreciation expense of \$30.7 million during fiscal year 2018, less than the Museum's \$33.0 million investment, resulting in an increase of the value of the Museum's physical plant of \$2.3 million, from \$406.3 million to \$408.6 million.

DEBT AND OTHER LIABILITIES

The Museum's liabilities decreased by \$7.3 million during fiscal year 2018 from \$400.0 million to \$392.7 million. The decrease in liabilities was largely attributable to a \$6.0 million decrease in the valuation of the Museum's interest rate exchange liabilities related to its debt, reflecting higher interest rates used to value these liabilities. During fiscal year 2018, the Museum made principal payments of \$3.0 million on its long-term

debt and borrowings on its lines of credit remained at zero.

ENDOWMENT FUNDS

The return on the Museum's endowment was +8.4% in fiscal year 2018, reflective of strong worldwide equity markets. Net of planned withdrawals from the endowment to provide funding for Museum operations and capital expenditures, as well as gifts and pledge payments to the endowment, the market value of the endowment increased by \$36.8 million in fiscal year 2018, from \$675.3 million to \$712.1 million.

The Museum's endowment asset allocation is intended both to drive investment return and to provide protection in volatile markets.

The Museum's endowment funds are invested by independent investment managers in diversified equity and fixed income securities and are overseen by the Museum's Investment Committee. As of June 30, 2018, the Museum's endowment was invested as follows:

100%
4%
15%
1%
3%
32%
45%

THE IMPORTANCE OF CONTRIBUTIONS AND GRANTS

The Museum continued to benefit greatly from the extraordinary generosity of its private and public supporters. During fiscal year 2018, the Museum raised a total of \$87.2 million in support of its operations, programs, capital improvements, and endowment— a major endorsement of the importance and social impact of the Museum's work in science, education, and exhibition. As a result, the Museum continued to balance its operating budget, enhance its programmatic offerings, and make improvements to its infrastructure and facilities.



FINANCIAL STATEMENTS

CONDENSED SUMMARY OF CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

These statements are summarized for the fiscal years ending June 30, 2018, and June 30, 2017, and excerpted from the audited financial statements. A complete set of the audited financial statements is available on amnh.org.

ASSETS	FY 2018	FY 2017
Cash and other operating assets	\$ 198,484,402	\$ 174,097,093
Contributions and grants receivable, net	134,333,127	172,744,177
Long-term investments	721,403,888	684,690,104
Plant and equipment, net	408,557,272	406,313,589
TOTAL ASSETS	\$ 1,462,778,689	\$ 1,437,844,963
LIABILITIES		
Accounts payable and other liabilities	\$ 121,261,466	\$ 125,356,183
Bonds and loans payable	271,425,413	274,685,723
Total liabilities	\$ 392,686,879	\$ 400,041,906
NET ASSETS		
Unrestricted	\$ 287,733,433	\$ 290,252,438
Temporarily restricted	542,226,141	514,297,865
Permanently restricted	240,132,236	233,252,754
TOTAL NET ASSETS	\$ 1,070,091,810	\$ 1,037,803,057
TOTAL LIABILITIES AND NET ASSETS	\$ 1,462,778,689	\$ 1,437,844,963

CONSOLIDATED STATEMENTS OF ACTIVITIES—UNRESTRICTED

These statements are summarized for the fiscal years ending June 30, 2018, and June 30, 2017, and excerpted from the audited financial statements. A complete set of the audited financial statements is available on amnh.org.

OPERATING REVENUE AND SUPPORT	FY 2018	FY 2017
Investment return designated for operations	\$ 19,507,055	\$ 20,076,659
Contributions and grants	30,694,607	29,297,376
Operating support from the City of New York	17,302,651	17,223,267
Visitors' contributions and admissions	54,091,147	52,774,018
Membership fees	6,879,243	6,654,130
Auxiliary activities	31,651,588	29,873,157
Miscellaneous fees and other revenue	7,459,307	6,721,430
Net assets released from restrictions	28,191,310	29,464,998
TOTAL OPERATING REVENUE AND SUPPORT	\$ 195,776,908	\$ 186,345,126
OPERATING EXPENSES		
Scientific research	\$ 36,635,388	\$ 36,476,319
Education	26,688,529	25,590,664
Exhibitions	5,492,387	9,682,347
Membership	2,430,277	2,325,340
Visitor services	9,453,617	8,840,958
Auxiliary activities	17,546,469	17,535,047
General and administrative	18,937,594	17,215,542
Fundraising	6,975,118	6,927,026
Communications and digital media	9,009,794	8,220,921
Information technology	8,142,327	7,782,268
Guardianship, maintenance, and operating costs	35,838,994	34,538,901
TOTAL OPERATING EXPENSES	\$ 177,150,494	\$ 175,135,333
Designated contributions and transfers to plant and long-term investments	18,500,131	16,836,390
OPERATING REVENUE AND SUPPORT IN EXCESS OF OPERATING EXPENSES, DESIGNATED CONTRIBUTIONS, AND TRANSFERS	\$ 126,283	\$ 113,312
NON-OPERATING REVENUE, SUPPORT, AND EXPENSES		
REVENUE AND SUPPORT FOR PLANT		
Contributions, grants, and miscellaneous revenue	\$ 1,009, 414	\$ 3,253,415
Capital support from the City of New York	66,105	5,623,559
Net assets released from restrictions	1,879,617	4,931,025
Transfer from long-term investments and operations to plant	19,991,762	21,562,757
PLANT EXPENSES		
Interest and related expenses	\$ 9,974,222	\$ 10,110,796
Change in value of interest rate exchange and cap agreements	(5,985,177)	(10,660,151)
Depreciation and amortization	30,855,755	30,758,464
Plant expenses not capitalized	34,854	760,689
LONG-TERM INVESTMENTS AND OTHER		
Contributions and bequests	\$ 652,255	\$ 1,131,648
Investment return in excess of amounts designated for operations and plant	(1,487,945)	8,457,035
Net assets released from restrictions	10,985,968	11,168,527
Transfers from plant and operations to long-term investments and other, net	(1,491,632)	(4,726,367)
Pension-related activities and other	628,822	(4,809,540)
CHANGE IN UNRESTRICTED NET ASSETS	\$ (2,519,005)	\$ 15,735,573



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OUR SENSES: AN IMMERSIVE EXPERIENCE

Our Senses is generously supported by Dana and Virginia Randt.

UNSEEN OCEANS

Lead funding for Unseen Oceans and its educational resources is provided by OceanX, an initiative of the Dalio Foundation.

The American Museum of Natural History gratefully acknowledges the Richard and Karen LeFrak Exhibition and Education Fund.

Unseen Oceans is generously supported by Chase Private Client.

THE BUTTERFLY CONSERVATORY

Generous support for The Butterfly Conservatory has been provided by the Eileen P. Bernard Exhibition Fund.

NORTHWEST COAST HALL

The Museum gratefully recognizes the Eugene V. and Clare E. Thaw Charitable Trust and Lewis Bernard, whose leadership support has made the restoration of the Northwest Coast Hall possible.

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The conservation of painted totem poles has been made possible by the Institute of Museum and Library Services under grant number MA-30-17-0260-17.

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ALLISON AND ROBERTO MIGNONE HALL OF GEMS AND MINERALS

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INSIDE YOU

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EXPLORE21

The Museum's Explore21 Initiative is generously supported by the leadership contributions of Katheryn P. and Thomas L. Kempner, Jr.; Linda R. and William E. Macaulay; and the Stavros Niarchos Foundation.

AMNH-MONGOLIAN ACADEMY OF SCIENCES EXPEDITIONS

The AMNH-Mongolian Academy of Sciences expeditions are generously supported by the Margaret and Will Hearst Paleontological Research Fund.

EDUCATION AND PROGRAMS

RICHARD GILDER GRADUATE SCHOOL

The Museum expresses its utmost appreciation to Richard Gilder, a steadfast and most generous benefactor and friend whose visionary philanthropy enabled the Museum to establish the Gilder Graduate School.

Additional support for the Richard Gilder Graduate School has been generously provided by the Hess Foundation, Inc.; an anonymous Museum Trustee; the City of New York; Louis V. Gerstner, Jr., Gerstner Family Foundation; and the Annette Kade Charitable Trust.

MARGARET MEAD FILM FESTIVAL: ACTIVATE

The Margaret Mead Film Festival is made possible by the support of Governor Andrew M. Cuomo and the New York State Legislature.

Support for the Margaret Mead Film Festival is provided, in part, by the May and Samuel Rudin Family Foundation, Inc. and the family of Frederick H. Leonhardt.

OCEAN LUMINARIES, EARTHFEST, AND HACKATHON: HACK THE DEEP

Ocean Luminaries, Earthfest, and Hackathon: Hack the Deep are made possible by OceanX, an initiative of the Dalio Foundation, as part of its generous support of the special exhibition Unseen Oceans and its related educational activities and public programs.

HACKATHON: HACK THE DEEP WITH BRIDGEUP: STEM

Hackathon: Hack the Deep is part of BridgeUp: STEM, an initiative educating youth and the public about cutting-edge computing in scientific research and science communication.

BridgeUp: STEM is generously supported by a grant from the Helen Gurley Brown Trust.

URBAN ADVANTAGE

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EDUCATION AND PROGRAMS CONTINUED

MASTER OF ARTS IN TEACHING PROGRAM

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RHODA AND THE FOSSIL HUNT: AN OPERA FOR FAMILIES

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HAYDEN PLANETARIUM PROGRAMS

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KWANZAA 2017

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SUN-EARTH DAY

The American Museum of Natural History gratefully acknowledges Lamont-Doherty Earth Observatory PoLAR Partnership and NASA for their participation in Sun-Earth Day.

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The late Dr. Isaac Asimov, one of the most prolific and influential authors of our time, was a dear friend and supporter of the American Museum of Natural History. In his memory, the Hayden Planetarium is honored to host the annual Isaac Asimov Memorial Debate — generously endowed by relatives, friends, and admirers of Isaac Asimov and his work — bringing the finest minds in the world to the Museum each year to debate pressing questions on the frontier of scientific discovery.

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